

T: (510) 783-7744 F: (510) 783-3903

acmad@mosquitoes.org

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**Union City** 

Ryan Clausnitzer General Manager

## **ACMAD Finance Committee** Agenda 4:00 P.M-5:00 P.M. 3/13/19

#### **Committee Members:**

Subru Bhat **Betsy Cooley** Robert Dickinson Kathy Narum George Young

### **Topics:**

- 1. Review January 9th meeting minutes
- 2. Review 1st draft of 2019-2020 ACMAD Budget
- 3. Review 2019-2020 strategic plan goals
- 4. Review MOU term salary cost analysis
- 5. Adjourn



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**Ryan Clausnitzer** General Manager

## **ACMAD Finance Committee Minutes** 1/9/19, 2018

#### **Committee Members:**

Subru Bhat Betsy Cooley Robert Dickinson Ed Hernandez Kathy Narum George Young

### **Topics:**

- The General Manager called the meeting to order at 3:31 P.M.
- Trustees Bhat, Cooley, Dickinson, Narum, and Young were present. Trustee Hernandez was absent. Joseph Federico was present, representing PFM and Michelle Matthes and Ryan Clausnitzer were present representing the District.
- 1. Review OPEB Actuarial Report by Mr. Federico
- 2. Review OPEB Fund Performance

#### **Discussion:**

Trustee Narum began the discussion by highlighting that the OPEB Actuarial Report assumes a 3% staff salary increase, asked if the District covers retired staff over 65 (yes, as a supplement to Medicare), and commented that a 30-year projection is just too far out to be reliable. Trustee Dickinson asked about the discrepancies in the accrued liability numbers and what assumptions were used (will be forwarded by Mr. Federico to the actuary who created the report). Trustee Cooley asked if there were any regulations of placing public funds in risky investments (Mr. Federico said there were not as these investments are B or better) and she agreed with Trustees Bhat, Dickinson, and Narum that the OPEB fund should not include below investment grade options.

#### **Recommendation to Board:**

Maintain the investment policy restriction against options below investment grade.





# 3. Review OPEB investment policy & PFM Funding Policy Analysis **Discussion:**

Trustees Narum, Cooley, and Bhat recommend that the asset allocation should be adjusted to 50/50 from 55/45 (growth assets/income assets). Trustee Narum then asked if there was a need to contribute to the fund now or wait until it is necessary. Trustee Cooley suggested that it would be better to contribute earlier but is unsure how much that amount would be?

#### **Recommendation to Board:**

The asset allocation will be adjusted from 55/45 to 50/50. The General Manager and Mr. Federico offered to draft a District policy on the criteria to allocate reserve funds towards the OPEB fund based on the latest actuarial study by the February Regular Board Meeting.

# 4. Review current PARS investment policy & investment options **Discussion:**

Trustee Dickinson offered that he was uncomfortable with the lack of justification given for an amount in the fund. Trustee Cooley offered that the \$500,000 per year amount was justified by that is what was suggested as payments to CalPERS and should rather be invested with PARS as that fund allows more flexibility. Trustee Trustee Narum suggested sharing the City of Pleasanton's pension rate stabilization fund policy on how much should be saved and when to withdraw from the pension stabilization fund based on when the pension costs will begin to affect District operations.

#### **Recommendation to Board:**

Maintain the Moderately Conservative investment policy while borrowing relevant language from the City of Pleasanton's pension stabilization policy for the District.

#### 5. Review Internal Controls

#### **Discussion:**

Michelle Matthes provided background on the Internal Controls and the current financial processes. Trustee Dickinson mentioned that he never saw this document before and if it was reviewed by the auditor (yes). He then suggested looking into expense programs to increase efficiency and further bolster internal controls. He also suggested direct deposit for Trustee payments, which was agreed by Trustees Bhat, Cooley, and Narum.

#### **Recommendation to Board:**

None

# 6. Review draft audit

### **Discussion:**

Trustee Narum recommended a review of the District's post-employment checklists. Trustee Bhat seconded that recommendation, especially regarding electronic access.

# 7. Adjourn

4:59 P.M.

# Respectfully submitted,

Approved as written and/or correction 13 <sup>th</sup> , 2019.	ected at the Finance Committee meeting held March
	_
Trustee Finance Committee Member	



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Ryan Clausnitzer General Manager

**Union City** 

March 8<sup>th</sup>, 2019

RE: ACMAD's 2019-20 Budget: First Draft

Dear ACMAD Finance Committee,

Please accept the first draft of the 2019-2020 budget. Please note, some amounts are preliminary. For example, a 5% increase is assumed for our Insurance needs (VCJPA--unknown until May) and an 8% increase to Health, Life, and Dental rates (unknown until June).

With these estimates, I project a **surplus of \$702,495**. This surplus does not include cash carried over and unused capitol project funding. Adding those amounts and subtracting the amount necessary to operate from July to December leaves the District with a \$1,200,117 surplus. This is the amount that can be allocated to reserve accounts.

First, I propose adding an additional \$500,000 to our **pension rate** stabilization fund. This will complete the initial funding goal of \$1,500,000. Referencing the recently completed capital replacement program, I propose moving forward with the 4-year funding proposal which will fund current capital asset for 20 years. This requires a deposit of \$1,196,000 into the repair and replace fund and transferring \$51,332 from the VCJPA property contingency fund into our capital reserve fund (for non-capital large projects and new capital assets). This VCJPA fund is redundant, we also have a member contingency fund. To make up the difference between the after transferring our surplus into our pension stabilization fund, I propose transferring \$495,883 from our **operating reserve** into the repair and replace fund. That would still leave the operating reserve at 57% funded.

Thank you for your commitment this past year to put us in the strong financial position we find ourselves in today.

I am happy to answer any questions.

Sincerely,

Ryan Clausnitzer General Manager

Attachments: 19-20 budget, MOU contract analysis

REVENUES	Budget 19/20	% budget change	Budget 18/19	Actual 17/18	Budget 17/18	A vs B	Actual 16/17	Budget 16/17	A vs B	Actual 15/16	Budget 15/16 B vs A
Ad Valoreum Property Taxes	\$2,494,800	10%	\$2,268,000	\$2,054,129		2%	\$2,029,076	\$1,823,586		\$1,892,482	\$1,616,830 17%
Special Tax (net of Admin)	\$869,566		\$844,239	\$2,026,453	\$812,884	149%	\$821,676	\$802,259		\$817,114	\$801,014 2%
Benefit Assessment (net of Admin)	\$1,184,768	3%	\$1,150,260		\$1,116,162	-100%	\$1,128,235	\$1,096,858		\$1,471,235	\$1,017,089 45%
Redevelopment	. , . ,		, , ,	\$236,382			\$180,474	\$0		\$171,178	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
Interest earned	\$30,000	0%	\$30,000	\$25,505		219%	\$34,156	\$8,000	327%	\$27,303	\$4,000 583%
Charges for Services	\$0		\$0	\$0			\$0	\$0		\$0	\$0
Sale of Property and Equipment, misc	\$5,000		\$5,000	\$86,661	\$5.000	1633%	\$20,824	\$5,000	316%	\$1,155	\$5,000 -77%
Reimburese Retiree Health Benefits from OPEB	\$163,630		\$179,229	\$178,000	, , , , , ,		\$170,229	\$170,909		\$149,986	\$130,000 15%
Reimburse Management fees for OPEB	\$25,000		\$22,000	, ,,,,,,			, , ,	\$22,100		, ,,,,,,	\$15,000 -100%
Total Revenue	\$4,772,764	7%	\$4,476,728		\$3,949,090	-100%	\$4,366,903	\$3,928,713		\$4,180,831	<b>\$3,588,933</b> 16%
EXPENDITURES											
Salaries (including deferred comp.)	\$2,035,791	5%	\$1,933,182	\$1,744,412	\$1,761,305	-1%	\$1,677,469	\$1,700,594	-1%	\$1,661,234	\$1,573,549 6%
CalPERS Retirement	\$360,538	19%	\$301,812	\$262,107	\$253,662		\$219,892	\$222,589	-1%	\$205,340	\$202,026 2%
Medicare	\$29,223	4%	\$28,031	\$23,564	\$25,881	-9%	\$21,368	\$24,659		\$21,160	\$26,781 -21%
Fringe Benefits	\$494,302	-3%	\$508,680	\$449,954		-11%	\$453,877	\$500,000		\$554,630	\$417,556 33%
Total Salaries, Retirement, & Benefits (pgs. 2,3)	\$2,919,854	5%	\$2,771,705	\$2,480,037	\$2,547,216	-3%	\$2,372,606	\$2,447,842		\$2,442,364	\$2,219,912 10%
Clothing and personal supplies (purchased)	\$8,000	33%	\$6,000	\$7,309		-14%	\$8,955	\$8,500		\$7,169	\$8,500 -16%
Laundry service and supplies (rented)	\$12,750	34%	\$9,500	\$9,819		9%	\$8,840	\$9,000		\$7,162	\$9,000 -20%
Utilities	\$12,600	-65%	\$36,500	\$29,830		-22%	\$27,084	\$35,900		\$22,415	\$22,000 2%
Communications-IT	\$117,100	-4%	\$122,200	\$102,855		-6%	\$54,128	\$63,650	-15%	\$32,756	\$65,770 -50%
Maintenance: structures & improvements	\$25,000	0%	\$25,000	\$21,375		-25%	\$19,503	\$15,000	30%	\$6,739	\$15,000 -55%
Maintenance of equipment	\$35,000	0%	\$35,000	\$43,585		-3%	\$27,051	\$45,000	-40%	\$24,175	\$40,000 -40%
Transportation, travel, training, & board	\$134,260	0%	\$134,210	\$131,330		-16%	\$124,827	\$176,800	-29%	\$75,326	\$121,600 -38%
Professional services	\$169,320	-11%	\$190,620	\$100,563		-46%	\$82,082	\$142,000		\$159,499	\$172,500 -8%
Memberships, dues, & subscriptions	\$22,155	4%	\$21,402	\$15,933			\$20,191	\$22,935		\$14,540	\$20,625 -30%
Insurance - VCJPA	\$125,880	3%	\$122,471	\$131,393		-2%	\$113,867	\$115,138	3	\$106,268	\$151,902 -30%
Community education	\$40,000	21%	\$33,000	\$64,109		21%	\$40,222	\$33,000		\$12,450	\$33,000 -62%
Operations	\$228,500	-2%	\$234,000	\$178,129		-32%	\$176,758	\$240,000		\$187,490	\$217,000 -14%
Household expenses	\$15,850	-18%	\$19,350	\$18,101	\$20,010	-10%	\$17,373	\$5,000		\$13,790	\$13,950 -1%
Office expenses	\$14,000	-7%	\$15,100	\$10,753	\$13,050	-18%	\$18,590	\$14,480		\$14,195	\$21,400 -34%
Laboratory supplies	\$137,000	16%	\$118,148	\$113,961	\$105,000	9%	\$80,008	\$83,444	-4%	\$76,130	\$79,240 -4%
Small tools and instruments	\$3,000	20%	\$2,500	\$8,376	\$8,500	-1%	\$2,513	\$2,500	1%	\$1,155	\$1,500 -23%
Total Staff Budget (pg. 4)	\$1,100,415	-2%	\$1,125,001	\$987,421	\$1,173,580	-16%	\$821,993	\$1,078,397	-24%	\$780,944	<b>\$985,642</b> -21%
Contingency	\$50,000	0%	\$50,000	\$1,039	\$25,000	-96%	\$1,039	\$25,000	-96%	\$25,000	\$25,000 0%
Total Expenditures	\$4,070,269	3%	\$3,946,706	\$3,468,497	\$3,985,796	-13%	\$3,649,516	\$4,046,239	-10%	\$3,625,554	<b>\$3,648,110</b> -1%
SURPLUS (DEFICIT)	\$702,495	33%	\$530,021								
CASH CARRIED OVER (pg. 5)	\$497,622	-61%	\$1,269,782								
SURPLUS (DEFICIT) AFTER ADDING THE CASH CARRIED OVER	\$1,200,117	-33%	\$1,799,803								
DESERVE ASSOCIATE ALL SO ATIONS	D 1 440/00	D 16 1 10	D 1 10010/10		D 1 (0047/40						
RESERVE ACCOUNT ALLOCATIONS	Budget 19/20	Proposed funded %	Budget 2018/19		Budget 2017/18						
VCJPA Contingency Fund(s)	-\$51,332	52%	\$0		\$50,000						
PARS: Rate Stabililzation	\$500,000	57% 100%	\$500,000		\$500,000						
CAMP: Public Health Emergency	\$0		\$0		\$500,000						
CAMP: Charating recently	\$1,196,000	40%	\$193,853		\$1,000,000						
CAMP: Operating reserve	-\$495,883	57%	\$855,950		\$1,000,000						
CAMP: Capital reserve Total reserve allocations (pg. 7)	\$51,332 \$1,200,117	148% <b>76%</b>	\$131,752 <b>\$1,799,803</b>		\$0						
Total reserve allocations (pg. 1)	φ1,ZUU,117	16%	φ1,/35,0U3								

<u>\$0</u>

\$0

SURPLUS (DEFICIT) AFTER RESERVE ALLOCATIONS

Salaries	7/1	/19 -	6/31	/20
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Date of hire	Position	20	19/20 3.5% COLA	Longevity	Longivity Amount	New Salary		# mo	Subtotal		Deferred Comp.	(per	pay period)
Jul-99	VS5	\$	9,206.28	4%	\$ 368.25	\$	9,574.53	12	\$	114,894	\$ 574.47	\$	23.94
Mar-14	VB2	\$	8,645.49	1%	\$ 86.45	\$	8,731.94	12	\$	104,783	\$ 523.92	\$	21.83
Aug-18	Asso. VS1	\$	6,665.40	0%	\$ -	\$	6,665.40	1	\$	6,665	\$ 33.33	\$	1.39
	Asso. VS2	\$	6,779.25	0%	\$ -	\$	6,779.25	6	\$	40,676	\$ 203.38	\$	8.47
	Asso. VS3	\$	7,120.80	0%	\$ -	\$	7,120.80	5	\$	35,604	\$ 178.02	\$	7.42
Apr-02	VB2	\$	8,645.49	3%	\$ 259.36	\$	8,904.85	12	\$	106,858	\$ 534.29	\$	22.26
Nov-03	VB2	\$	8,645.49	3%	\$ 259.36	\$	8,904.85	12	\$	106,858	\$ 534.29	\$	22.26
Feb-12	VB2	\$	8,645.49	1%	\$ 86.45	\$	8,731.94	12	\$	104,783	\$ 523.92	\$	21.83
Mar-02	RPA5	\$	9,294.38	3%	\$ 278.83	\$	9,573.21	12	\$	114,879	\$ 574.39	\$	23.93
Jul-15	Mgr	\$	13,310.56	0%	\$ -	\$	13,310.56	12	\$	159,727			
Sep-15	MCT5	\$	7,842.52	0%	\$ -	\$	7,842.52	2.5	\$	19,606	\$ 98.03	\$	4.08
	VB1	\$	8,234.64	0%	\$	\$	8,234.64	9.5	\$	78,229	\$ 391.15	\$	16.30
Jul-15	IT5	\$	9,250.32	0%	\$ -	\$	9,250.32	12	\$	111,004	\$ 555.02	\$	23.13
Jul-15	LAB5	\$	10,441.39	0%	\$ -	\$	10,441.39	12	\$	125,297	\$ 626.48	\$	26.10
Jul-91	Sup 5	\$	10,442.54	5%	\$ 522.13	\$	10,964.67	12	\$	131,576	\$ 657.88	\$	27.41
Apr-16	Admin5	\$	5,794.57	0%	\$	\$	5,794.57	12	\$	69,535	\$ 347.67	\$	14.49
Apr-14	VB2	\$	8,645.49	1%	\$ 86.45	\$	8,731.94	12	\$	104,783	\$ 523.92	\$	21.83
Sep-15	VB2	\$	8,645.49	0%	\$ -	\$	8,645.49	12	\$	103,746	\$ 518.73	\$	21.61
May-15	VB1	\$	8,234.64	0%	\$ -	\$	8,234.64	10.5	\$	86,464	\$ 432.32	\$	18.01
	VB2	\$	8,645.49	1%	\$ 86.45	\$	8,731.94	1.5	\$	13,098	\$ 65.49	\$	2.73
Feb-15	Mech 5	\$	9,030.88	0%	\$ -	\$	9,030.88	7.5	\$	67,732	\$ 338.66	\$	14.11
	Mech 5	\$	9,030.88	1%	\$ 90.31	\$	9,121.19	4.5	\$	41,045	\$ 205.23	\$	8.55
	•					•	•	12	2 \$	1,847,842	\$ 8,440.58		

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Rate (ave) # Hours

18.00 CalPERS Ret. \$ 360,538 \$ 1,000 \$162,000 Seasonals 167,508 Unemployment \$ 16,000.00 \$5,508.00 Subtotal \$ 2,375,888 \$167,508.00 Mgr 457 \$ 12,000.00 Staff 457 8,441 \$

 CalPERS
 Wages
 Employer rate
 Unfunded Liability Payment Total PERS Payments
 Medicare tax
 29,223

 10.152%
 Classic
 \$ 1,173,401.41
 \$ 119,123.71
 \$ 192,789.00
 \$ 311,912.71
 Grand Total
 \$ 2,425,551.63

7.072% Pepra \$ 674,440.89 \$ 47,696.46 \$ 929 \$ 48,625.46 \$ 1,847,842.30 \$ **360,538.17** 

	CalPERS						Life Ins.		Vision	I	1	
<b>Employee</b>	Plan	<b>Health Rates</b>	<b>Health Rates</b>	Total Health	<b>Dental Rates</b>		Rates	Total Life	Rates			Benefit Cost
	Code	2019	2020 (est)	Costs	2019/20	Total Dental	2019/20	Insurance	2019/20	<b>Total Vision</b>	SDI	per person
	3753	1,997.45	2,157.25	24,928.18	251.93	3,023.16	9.25	111.00	33.01	396.12		28,458.46
	1041	768.25	829.71	9,587.76	94.06	1,128.72	9.25	111.00	13.40	160.80		10,988.28
	1041	768.25	829.71	9,587.76	251.93	3,023.16	9.25	111.00	13.40	160.80		12,882.72
	1043	1,997.45	2,157.25	24,928.18	251.93	3,023.16	9.25	111.00	33.01	396.12		28,458.46
	1041	768.25	829.71	9,587.76	251.93	3,023.16	9.25	111.00	13.40	160.80		12,882.72
	1041	768.25	829.71	9,587.76	94.06	1,128.72	9.25	111.00	13.40	160.80		10,988.28
	1043	1,997.45	2,157.25	24,928.18	251.93	3,023.16	9.25	111.00	33.01	396.12		28,458.46
	4503	1,997.45	2,157.25	24,928.18	251.93	3,023.16	9.25	111.00	33.01	396.12		28,458.46
	1041	768.25	829.71	9,587.76	94.06	1,128.72	9.25	111.00	13.40	160.80		10,988.28
	4542	1,536.50	1,659.42	19,175.52	161.05	1,932.60	9.25	111.00	20.81	249.72		21,468.84
	1042	1,536.50	1,659.42	19,175.52	161.05	1,932.60	9.25	111.00	20.81	249.72		21,468.84
	1062	1,536.50	1,659.42	19,175.52	251.93	3,023.16	9.25	111.00	20.81	249.72		22,559.40
	1041	768.25	829.71	9,587.76	94.06	1,128.72	9.25	111.00	13.40	160.80		10,988.28
	1041	768.25	829.71	9,587.76	94.06	1,128.72	9.25	111.00	13.40	160.80		10,988.28
	1041	768.25	829.71	9,587.76	94.06	1,128.72	9.25	111.00	13.40	160.80		10,988.28
	1041	768.25	829.71	9,587.76	94.06	1,128.72	9.25	111.00	13.40	160.80		10,988.28
	1043	2,027.64	2,189.85	25,304.95	251.93	3,023.16	9.25	111.00	33.01	396.12		28,835.23
Subtotal		21,541.19		268,834.05	2,995.96	35,951.52	157.25	1,887.00	348.08	4,176.96	18,478.42	329, 327.95
.5% Admin Cost				1,344.17								1,344.17
Staff Totals				270,178.22		35,951.52		1,887.00		4,176.96	18,478.42	330,672.12

	CalPERS Plan	Health Rates	Health Rates	Total Health	Dental 2019		Life Ins. Rates	Total Life Ins.	Vision 2018/19			Benefit Cost
<u>Annuitant</u>	Code	2019	2020 (est)	Costs	Rates	<b>Total Dental</b>	2016/17	2016/17	Rates	<b>Total Vision</b>	SDI	per person
	1141	323.74	349.64	4,040.28	-	1,500.00			33.01	396.12		5,936.40
	3391	394.83	426.42	4,927.48	94.06	1,128.72			33.01	396.12		6,452.32
	1041	768.25	829.71	9,587.76	94.06	1,128.72			33.01	396.12		11,112.60
	1321	394.83	426.42	4,927.48	94.06	1,128.72			33.01	396.12		6,452.32
	0	-	-	-	94.06	1,128.72			33.01	396.12		1,524.84
	3322	720.82	778.49	8,995.83	161.05	1,932.60			33.01	396.12		11,324.55
	1161	360.41	389.24	4,497.92	101.58	1,219.02			33.01	396.12		6,113.05
	1042	1,536.50	1,659.42	19,175.52	161.05	1,932.60			33.01	202.80		21,310.92
	3291	813.47	878.55	10,152.11	94.06	1,128.72			33.01	396.12		11,676.95
	1321	394.83	426.42	4,927.48	-	1,500.00			33.01	396.12		6,823.60
	3342	720.82	778.49	8,995.83	161.05	1,932.60			33.01	396.12		11,324.55
	1142	647.48	699.28	8,080.55	161.05	1,932.60			33.01	396.12		10,409.27
	1042	647.48	699.28	8,080.55	161.05	1,932.60			33.01	396.12		10,409.27
	1032	1,375.98	1,486.06	17,172.23	161.05	1,932.60			33.01	396.12		19,500.95
	1043	1,536.50	1,659.42	19,175.52	251.93	3,023.16			33.01	396.12		22,594.80
Subtotal		10,635.94		132,736.53	•	24,481.38			495.15	5,748.48		162,966.39
	.5%	% Admin Costs=		663.68								663.68
Annuitant Totals				133,400.21		24,481.38				5,748.48		163,630.07
						•						
Grand Total				403,578.44		60,432.90		1,887.00		9,925.44	18,478.42	494,302.20

494,302.20

Account	BUDGET CATEGORY	staff	Budget 19/20	Budget 18-19	Budget 17-18	Actual 17-18	Actual 16-17	Budget 16-17
	CLOTHING AND PERSONAL SUPPLIES (PURCHASED)	MW	\$8,000	\$6,000	\$8,500	\$7,309	\$8,955	\$8,500
610011	LAUNDRY SERVICE AND SUPPLIES (RENTED)	MW	\$12,750	\$9,500	\$9,000	\$9,819	\$8,840	\$9,000
610021	UTILITIES		\$12,600	\$36,500				\$35,900
610021.1	Garbage (Waste Mgmt)	MM	\$4,000	\$3,500	\$3,000	\$3,167	\$3,410	\$2,400
610021.2	PG & E	MM	\$2,600	\$26,000	\$24,000	\$22,677	\$19,499	\$24,000
610021.3	Hayward Water & Sewage	MM	\$6,000	\$7,000	\$7,000	\$2,002	\$4,175	\$6,000
610022	COMMUNICATIONS		\$39,300	\$40,800				
610022.1	Telephone Service & Internet (Telepacific)	RF	\$9,900	\$14,400	\$14,000	\$15,119	\$12,412	\$13,800
610022.3	Website hosting	RF	\$2,400	\$2,400	\$1,200	\$216	\$903	\$850
610022.4	Cell phone service (Verizon)	MW/RF	\$20,000	\$18,000	\$17,000	\$16,284	\$6,962	\$9,000
610022.5	Microsoft Office 365	RF	\$5,000	\$4,000	\$4,000	\$0		
610022.6	Azure Server Hosting	RF	\$2,000	\$2,000		\$0		
610122	MAINTENANCE STRUCTURES & IMPROVEMENTS		\$25,000	\$25,000				\$15,000
61022.1	Landscaping service	MW	\$5,000	\$5,000	\$3,600	\$3,540	\$5,095	\$3,600
61022.2	Facility Maintenance	MW	\$20,000	\$20,000	\$25,000	\$17,835	\$14,408	\$10,000
610141	MAINTENANCE OF EQUIPMENT	MW	\$35,000	\$35,000	\$45,000	\$43,585	\$27,051	\$45,000
610191	TRANSPORTATION, TRAVEL, TRAINING, & BOARD		\$134,260	\$134,210				
610191.1	Fuel and GPS (WexMart)	MW	\$50,000	\$50,000	\$45,000	\$40,971	\$37,173	\$40,000
610191.3	Meetings, conferences, & travel	RC	\$35,000	\$35,000	\$35,000	\$33,372	\$26,116	\$35,000
610191.4	Board meeting expenses	RC	\$650	\$600	\$800	\$648	\$554	\$1,000
610191.5	Board payments in lieu	RC	\$18,900	\$18,900	\$16,800	\$13,900	\$12,400	\$16,800
610461.54	Board plaques and nameplates	RC	\$500	\$500	\$500	\$0	\$216	\$1,000
610461.53	Continuing Education fees	RC	\$4,210	. ,	\$4,210		. ,	\$4,000
610191.7	Staff Training (staff development/ college courses)	RC	\$25,000	\$25,000	\$55,000	\$42,439	\$46,443	\$80,000
610261	PROFESSIONAL SERVICES	Х	\$169,320	\$190,620	x			x
610261.1	Audit	MM	\$13,000	\$14,000	\$13,000	\$11,650	\$13,135	\$13,000
610261.2	Actuarial reports	MM/RC	\$700	\$4,000	\$5,500	\$700	\$1,300	\$3,000
610261.3	Helicopter service	JH	\$35,000	\$35,000	\$35,000		\$0	\$30,000
610261.4	Legal Services	RC	\$5,000	\$12,000	\$13,000	\$2,404	\$1,692	\$20,000
610261.5	Collaborative Research	EHS	\$5,000	\$5,000	\$5,000			\$5,000
610261.7	Tax collection service (SCI)	RC	\$33,000	\$32,000	\$35,000	\$32,366	\$32,372	\$35,000
610261.8	Payroll service (OnePoint)	MM	\$11,000	\$10,000	\$10,000	\$8,864		\$6,000
610261.9	Environmental consultant/ EcoAtlas	EC	\$25,000	\$25,000	\$15,000	\$0		\$5,000
610261.10	HR Services (RGS & other)	RC	\$10,000	\$15,000	\$15,000	\$11,431	\$13,675	\$25,000
610261.11	OPEB management (PFM)	RC	\$25,000	\$22,000	\$22,000	\$24,898	\$19,909	\$0
	Financial advising	RC	\$5,000		\$16,270			x
610261.13	Pre-employment physicals	RC	\$1,620	\$1,620	\$0	\$0		\$0

Account	BUDGET CATEGORY	staff	Budget 19/20	Budget 18-19	Budget 17-18	Actual 17-18	Actual 16-17	Budget 16-17
610351	MEMBERSHIPS, DUES & SUBSCRIPTIONS		\$22,155			\$15,933	\$20,191	
	AMCA (sustaining membership)	EHS	\$4,000		\$4,000			\$4,000
	CSDA ACSDA	RC	\$5,000		\$5,000			\$5,500
	MVCAC	RC RC	\$12,000	\$100 \$12,000	\$100 \$12,000			\$12.000
	SOVE	RC	Ψ12,000	\$12,000	\$12,000			\$200
	LAFCo	RC	\$780		\$780			\$778
	ESA	EHS		\$150	\$150			\$172
	Misc (ACSDA, REHS, HAZWOPR, ESA, EMA, SOVE, AMA)	RC	\$375	\$862	\$100			\$285
610378	INSURANCE - VCJPA	RC	\$125,880	\$122,471		\$130,739		
610378.1	1 Employee Assistant Program	MM	\$880	\$880	\$880	\$654		
610378.2	2 UAS insurance	EHS		\$4,500	\$5,000			
610451	COMMUNITY EDUCATION	EC	\$40,000	\$33,000		\$64,109	\$40,222	
610461	OPERATIONS		\$228,500	\$234,000				
610461.1	1 Pesticides	JH	\$180,000	\$180,000	\$200,000	\$116,853	\$142,304	\$200,000
610461.2	2 Field supplies (dippers etc)	JH	\$2,500	\$2,500	\$2,200	\$1,307	\$344	\$1,000
610461.3	3 Sentinel Chickens	EHS	\$0	\$0	\$0	\$0	\$0	\$0
610461.4	Mosquitofish program	MW	\$3,500	\$4,000	\$6,000	\$2,663	\$3,202	\$4,000
610461.6	S Spray equipment	MW	\$10,000	\$15,000	\$30,000	\$8,624	\$10,506	\$12,000
610461.7	7 Safety	MW	\$8,500	\$8,500	\$2,000	\$7,881		\$2,000
610461.51	1 Aerial Pool Survey	JH	\$20,000	\$20,000	\$20,000	\$33,908	\$16,954	\$17,000
610461.52	2 Permits	EC	\$4,000	\$4,000	\$100	\$6,893	\$3,232	\$3,000
620021	HOUSEHOLD EXPENSES	MW	\$15,850	\$19,350			\$17,373	\$5,000
620021.1	1 Janitorial service	MW	\$7,000	\$6,000	\$6,500	\$5,220		\$0
620021.2	2 Supplies (+ emergency)	MW	\$2,850	\$2,000	\$2,000	\$3,407		\$0
620021.3	3 Alarm service	RF	\$6,000	\$11,000	\$11,000	\$8,986		\$9,000
620021.4	1 Drinking water, emergency kit	MM/MW		\$350	\$510	\$488		\$480
620041	OFFICE EXPENSES		\$14,000	\$15,100		\$10,753	\$18,590	
	Office Supplies (2 copiers + \$5,000 supplies)	MM	\$1,200		\$10,000			\$20,000
	Postage + Meter	MM			\$2,500			\$2,000
	Pitney Bowes - postage meter rental	MM	\$0		\$550			\$400
620042	INFORMATION TECHNOLOGY	RF	\$77,800	\$81,400		\$71,236		
	Computers, supplies and software	RF	\$20,000	\$20,000	\$15,000		\$17,333	\$15,000
	3rd party IT consultant	RF	\$50,000	\$50,000	\$30,000		\$16,517	\$25,000
	Mapvision service fee	RF	\$7,800	\$7,800	\$27,800			
	Backhaul	RF	\$0	\$3,600	\$600			
620141	LABORATORY SUPPLIES		\$137,000	\$118,148	\$105,000	\$113,961		
620141.10	Mosquito and pathogen monitoring	EHS	\$98,000	\$86,000				
620141.11	1 Insecticide resistance	EHS	\$17,000	\$15,200				
620141.12	2 Research	EHS	\$22,000					
620261	SMALL TOOLS AND INSTRUMENTS	MW	\$3,000		\$8,500	\$8,376	\$2,513	\$2,500
	Total		\$1,100,415	\$1,125,001	\$1,217,580	\$1,090,160		\$1,001,047

Estimate of Cash Carryover from Fiscal Year 18/19 to 19/20	 debits	credits	balance	_
LAIF & County Balance as of January 31 2019			\$ 2,858,677	
February check batch #1	\$ 112,000		\$ 2,746,677	
February check batch #2	\$ 132,000		\$ 2,614,677	
Balance as of February 28 2019			\$ 2,515,061	estimates below
March check batch #1	\$ 115,000		\$ 2,400,061	
March check batch #2	\$ 150,000		\$ 2,250,061	_
Balance as of March 31 2019			\$ 2,250,061	
April check batch #1	\$ 150,000		\$ 2,100,061	
April check batch #2	\$ 150,000		\$ 1,950,061	
Balance as of April 30 2019			\$ 1,950,061	_
Deposit		1,900,000		
May check batch #1	\$ 150,000		\$ 3,700,061	
May check batch #2	\$ 150,000		\$ 3,550,061	=
Balance as of May 31 2019			\$ 3,550,061	
June check batch #1	\$ 175,000		\$ 3,375,061	
June check batch #2	\$ 175,000		\$ 3,200,061	_
Balance as of June 30 2019				_
Totals	\$ 1,215,000	\$ 1,900,000	\$ 3,200,061	=
Unused capital projects			\$ 146,749	
Operational requirement (July-December)			\$ 2,849,188	
Estimated Cash Carried Over			\$ 497,622	_

#### CAPITAL EXPENDITURES

CAPITAL EXPENDITURES					
	2016-2017	2017-2018	2018-2019	2	019-20
Computer Database	\$ 218,000				
Hardware (monitors & tablets)	\$ 10,000				
Board room expansion	\$ 40,000				
	\$ 27,000				
	\$ 295,000			Capital expenses not purchased	
Board room expansion		\$55,000		\$53,500	
V21 Explorer replacement		\$35,000		\$2,038	
V31 Lab Truck replacement		\$35,000		\$2,038	
New Argo with trailer		\$35,000		\$35,000	
Three UASs (application & survelliance)		\$46,000		\$16,863	
ATV & Trailer		\$9,000		\$9,000	
Smart board & library monitor		\$15,000		\$7,585	
Server		\$10,000		\$10,000	
Total		\$240,000		\$131,948	
				Capital expenses not purchased	
Curation & Larval ID Room			\$61,199	\$61,199	
Remodel Project			\$258,550	\$21,550	
V35 Lab Truck			\$39,474	\$2,000	
Lab centrifuge			\$10,000		
Carports, Wash Rack, & Interior Paint			\$27,000	\$27,000	
Shop & Facility Inventory Program			\$5,000	\$5,000	
UAS			\$30,000	\$30,000	
Total			\$431,223	\$146,749	
Capital Reserve (new assets & non-capital projects)			, , ,	,	
Treatment UAS					\$52,000
Waterproof UAS					\$11,000
Larvicide rig					\$17,000
•					
Lab centrifuge					\$10,500
Exterior and interior painting					\$39,000
Interior Flooring					\$75,000
Total					\$204,500
Repair and Replace (replacement assets)					
V40 (Sarah)					\$40,000
V45 (Nick)					\$40,000
Total					\$80,000

<u>Fund</u>	Target Level	10	Current Level	Transfers	Current Funded %	Proposed Funded %
VCJPA Property Contingency fund	·	\$0	\$51,332	-\$51,332	100%	0%
VCJPA Member Contingency fund	\$327	,918	\$343,715	\$0	100%	105%
LAIFOperating Fund	NA	\$	2,846,896	\$0	NA	NA
OPEB	NA		\$4,239,191	\$0	100%	100%
CalPERS Retirement Fund (2 years prior)	\$12,080	,425	\$9,177,513	\$0	76%	76%
PARS: Pension Rate Stabililzation	\$2,612	,621	\$994,764	\$500,000	38%	57%
CAMP: Public Health Emergency	\$500	,000	\$502,062	\$0	100%	100%
CAMP: Repair and Replace	\$4,319	,711	\$511,823	\$1,196,000	12%	40%
CAMP: Operating reserve	\$2,442	2,161	\$1,893,291	-\$495,883	78%	57%
CAMP: Capital reserve	\$204	,500	\$251,738	\$51,332	0%	148%
TOTAL				\$1,200,117		

<sup>&</sup>lt;sup>1</sup> As of March 2019

# **OUR GOALS FOR 2019-2020**

Run financial models on future revenue and expenditure predictions

Transfer operating funds to an interest earning account

Reevaluate benefit packages during next memorandum of understanding via a 3rd party

Create a staff community outreach full-time position

Implement an electronic data, inventory, and service program for assets

Complete the integration of new adulticide hardware and software to existing spray unit

Research and deploy physical offsite backup plan for District data

Create dashboards and live data analyses of current and future data

Use drone to evaluate water accumulation on land surfaces

Evaluate adult mosquito abundance in catch basins

Evaluate efficacy of supplemental chemical attractants with adult mosquito traps

Conduct review of the ACMAD invasive Aedes response plan

Analyze the field operation's supervisor position and duties and succession planning

Enhance District relations and collaboration with regulatory agencies, wetland restoration groups, and land management agencies

Salaries	7/1/19 -	- 6/31/20
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Date of hire	Position	2019/20 3.5% COLA	Longevity	Longivity Amount	New Salary	# mo	Sub	total	Deferred Comp.	(per p	ay period)
Jul-99	VS5	\$ 9,206.28	4%	\$ 368.25	\$ 9,574	53 12	\$	114,894	\$ 574.47	\$	23.94
Mar-14	VB2	\$ 8,645.49	1%	\$ 86.45	\$ 8,731	94 12	\$	104,783	\$ 523.92	\$	21.83
Aug-18	Asso. VS1	\$ 6,665.40	0%	\$	\$ 6,665	40 1	\$	6,665	\$ 33.33	\$	1.39
	Asso. VS2	\$ 6,779.25	0%	\$	\$ 6,779	25 6	\$	40,676	\$ 203.38	\$	8.47
	Asso. VS3	\$ 7,120.80	0%	\$ -	\$ 7,120	80 5	\$	35,604	\$ 178.02	\$	7.42
Apr-02	VB2	\$ 8,645.49	3%	\$ 259.36	\$ 8,904	85 12	\$	106,858	\$ 534.29	\$	22.26
Nov-03	VB2	\$ 8,645.49	3%	\$ 259.36	\$ 8,904	85 12	\$	106,858	\$ 534.29	\$	22.26
Feb-12	VB2	\$ 8,645.49	1%	\$ 86.45	\$ 8,731.	94 12	\$	104,783	\$ 523.92	\$	21.83
Mar-02	RPA5	\$ 9,294.38	3%	\$ 278.83	\$ 9,573	21 12	\$	114,879	\$ 574.39	\$	23.93
Jul-15	Mgr	\$ 13,310.56	0%	\$	\$ 13,310	56 12	\$	159,727			
Sep-15	MCT5	\$ 7,842.52	0%	\$	\$ 7,842	52 2.5	\$	19,606	\$ 98.03	\$	4.08
	VB1	\$ 8,234.64	0%	\$	\$ 8,234	64 9.5	\$	78,229	\$ 391.15	\$	16.30
Jul-15	IT5	\$ 9,250.32	0%	\$ -	\$ 9,250	32 12	\$	111,004	\$ 555.02	\$	23.13
Jul-15	LAB5	\$ 10,441.39	0%	\$ -	\$ 10,441	39 12	\$	125,297	\$ 626.48	\$	26.10
Jul-91	Sup 5	\$ 10,442.54	5%	\$ 522.13	\$ 10,964	67 12	\$	131,576	\$ 657.88	\$	27.41
Apr-16	Admin5	\$ 5,794.57	0%	\$ -	\$ 5,794	57 12	\$	69,535	\$ 347.67	\$	14.49
Apr-14	VB2	\$ 8,645.49	1%	\$ 86.45	\$ 8,731	94 12	\$	104,783	\$ 523.92	\$	21.83
Sep-15	VB2	\$ 8,645.49	0%	\$ -	\$ 8,645	49 12	\$	103,746	\$ 518.73	\$	21.61
May-15	VB1	\$ 8,234.64	0%	\$ -	\$ 8,234	64 10.5	\$	86,464	\$ 432.32	\$	18.01
	VB2	\$ 8,645.49	1%	\$ 86.45	\$ 8,731.	94 1.5	\$	13,098	\$ 65.49	\$	2.73
Feb-15	Mech 5	\$ 9,030.88	0%	\$ -	\$ 9,030	88 7.5	\$	67,732	\$ 338.66	\$	14.11
	Mech 5	\$ 9,030.88	1%	\$ 90.31	\$ 9,121	19 4.5	\$	41,045	\$ 205.23	\$	8.55
							12 \$	1,847,842	\$ 8,440.58		

Seasonals:

**CalPERS** 

Rate (ave) Hours

10.152% Classic

7.072% Pepra

\$ 18.00 9 1,000 \$162,000 Unemployment \$ 16,000.00 \$5,508.00

\$167,508.00

\$

Unfunded Liability Payment Total PERS Payments Medicare tax Wages Employer rate 311,912.71 Grand Total 48,625.46 360,538.17 1,173,401.41 \$ 119,123.71 \$ 192,789.00 \$ 674,440.89 \$ 47,696.46 \$ 929 \$ 1,847,842.30

\$

CalPERS Ret. \$

Seasonals

Subtotal

Mgr 457

Staff 457

360,538

167,508

2,375,888

12,000.00

\$ 2,425,551.63

8,441

29,223

#### Salaries 7/1/20 - 6/31/21

Date of hire	Position	2020/21 4%	Longevity	Longivity Amount	New Salary	# mo	Subtotal	Deferred Comp.		er pay riod)
Jul-99	VS5	\$ 9,574.53	<u> </u>			12	\$ 119,490	\$ 597.45	_ `	,
Mar-14	VB2	\$ 8,991.31	1%		\$ 9,081.22	12	\$ 108,975	<b>'</b>	•	22.70
Aug-18	Asso. VS3	\$ 7,405.63			\$ 7,405.63	7	\$ 51,839	\$ 259.20	_	10.80
rag 10	Asso. VS4	\$ 7,782.37	0%	'	\$ 7,782.37	5	\$ 38,912	<u>'</u>		8.11
Apr-02	VB2	\$ 8,991.31	3%	,	\$ 9,261.05	12	\$ 111,133			23.15
Nov-03	VB2	\$ 8,991.31	3%		. ,	12	\$ 111,133		•	23.15
Feb-12	VB2	\$ 8,991.31	1%		\$ 9,081.22	12	\$ 108,975	· 1	\$	22.70
Mar-02	RPA5	\$ 9,666.16	3%	\$ 289.98	\$ 9,956.14	12	\$ 119,474	\$ 597.37	\$	24.89
Jul-15	Mgr	\$ 13,776.43	1%	\$ 137.76	\$ 13,914.20	12	\$ 166,970	1		
Sep-15	VB1	\$ 8,564.02	0%	\$ -	\$ 8,564.02	2.5	\$ 21,410	\$ 107.05	\$	4.46
	VB2	\$ 8,991.31	1%	\$ 89.91	\$ 9,081.22	9.5	\$ 86,272	\$ 431.36	\$	17.97
Jul-15	IT5	\$ 9,620.33	1%	\$ 96.20	\$ 9,716.54	12	\$ 116,598	\$ 582.99	\$	24.29
Jul-15	LAB5	\$ 10,859.05	1%	\$ 108.59	\$ 10,967.64	12	\$ 131,612	\$ 658.06	\$	27.42
Jul-91	Sup 5	\$ 10,860.24	5%	\$ 543.01	\$ 11,403.25	12	\$ 136,839	\$ 684.20	\$	28.51
Apr-16	Admin5	\$ 6,026.35	0%	\$ -	\$ 6,026.35	9	\$ 54,237	\$ 271.19	\$	11.30
	Admin5	\$ 6,026.35	1%	\$ 60.26	\$ 6,086.62	3	\$ 18,260	\$ 91.30	\$	3.80
Apr-14	VB2	\$ 8,991.31	1%	\$ 89.91	\$ 9,081.22	12	\$ 108,975	\$ 544.87	\$	22.70
Sep-15	VB2	\$ 8,991.31	0%	\$ -	\$ 8,991.31	2.5	\$ 22,478	\$ 112.39	\$	4.68
	VB2	\$ 8,991.31	1%	\$ 89.91	\$ 9,081.22	9.5	\$ 86,272	\$ 431.36	\$	17.97
May-15	VB2	\$ 8,991.31	1%	\$ 89.91	\$ 9,081.22	12	\$ 108,975	\$ 544.87	\$	22.70
Feb-15	Mech 5	\$ 9,392.12	1%	\$ 93.92	\$ 9,486.04	12	\$ 113,832	\$ 569.16	\$	23.72
Seasonals:						12	2 \$ 1,942,660	\$ 8,878.45		

Rate (ave)		#	Hours							
\$	18.00	9	1,000					CalPERS Ret.	\$	420,176
			\$162,000					Seasonals	\$	167,508
Unemployment		\$ 16,000.00	\$5,508.00					Subtotal	\$	2,530,344
			\$167,508.00					Mgr 457	\$	12,000.00
								Staff 457	\$	8,878
CalPERS			Wages	Employer rate	Unfunded Liability Payment	Total PE	RS Payments	Medicare tax	\$	30,597
	11.600%	Classic	\$ 1,223,349.33	\$ 141,908.52	\$ 222,000.00	\$	363,908.52	<b>Grand Total</b>	\$ 2	,581,819.54
	7.600%	Pepra	\$ 719,310.24	\$ 54,667.58	\$ 1,600	\$	56,267.58			
			\$ 1,942,659.56			\$	420,176.10			

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#### Salaries 7/1/21 - 6/31/22

7.600% Pepra

										-	(p	er pay
Date of hire	e Position	2	021/2022 4%	Longevity	Longivity Amount	New Salary	# mo	Sub	ototal	Deferred Comp.	pe	eriod)
Jul-99	VS5	\$	9,957.52	4%	\$ 398.30	\$ 10,355.82	12	\$	124,270	\$ 621.35	\$	25.89
Mar-14	VB2	\$	9,350.96	1%	\$ 93.51	\$ 9,444.47	12	\$	113,334	\$ 566.67	\$	23.61
Aug-18	Asso. VS4	. \$	8,093.67	0%	\$ -	\$ 8,093.67	7	\$	56,656	\$ 283.28	\$	11.80
	Asso. VS5	\$	8,496.67	0%	\$ -	\$ 8,496.67	5	\$	42,483	\$ 212.42	\$	8.85
Apr-02	VB2	\$	9,350.96	3%	\$ 280.53	\$ 9,631.49	12	\$	115,578	\$ 577.89	\$	24.08
Nov-03	VB2	\$	9,350.96	3%	\$ 280.53	\$ 9,631.49	12	\$	115,578	\$ 577.89	\$	24.08
Feb-12	VB2	\$	9,350.96	1%	\$ 93.51	\$ 9,444.47	12	\$	113,334	\$ 566.67	\$	23.61
Mar-02	RPA5	\$	10,052.80	3%	\$ 301.58	\$ 10,354.38	12	\$	124,253	\$ 621.26	\$	25.89
Jul-15	Mgr	\$	14,258.61	1%	\$ 142.59	\$ 14,401.19	12	\$	172,814			
Sep-15	VB2	\$	9,350.96	1%	\$ 93.51	\$ 9,444.47	12	\$	113,334	\$ 566.67	\$	23.61
Jul-15	IT5	\$	10,005.15	1%	\$ 100.05	\$ 10,105.20	12	\$	121,262	\$ 606.31	. \$	25.26
Jul-15	LAB5	\$	11,293.41	1%	\$ 112.93	\$ 11,406.34	12	\$	136,876	\$ 684.38	\$	28.52
Jul-91	Sup 5	\$	11,294.65	5%	\$ 564.73	\$ 11,859.38	12	\$	142,313	\$ 711.56	\$	29.65
Apr-16	Admin5	\$	6,267.41	1%	\$ 62.67	\$ 6,330.08	12	\$	75,961	\$ 379.81	. \$	15.83
Apr-14	VB2	\$	9,350.96	1%	\$ 93.51	\$ 9,444.47	12	\$	113,334	\$ 566.67	\$	23.61
Sep-15	VB2	\$	9,350.96	1%	\$ 93.51	\$ 9,444.47	12	\$	113,334	\$ 566.67	\$	23.61
May-15	VB2	\$	9,350.96	1%	\$ 93.51	\$ 9,444.47	12	\$	113,334	\$ 566.67	\$	23.61
Feb-15	Mech 5	\$	9,767.80	1%	\$ 97.68	\$ 9,865.48	12	\$	118,386	\$ 591.93	\$	24.66
							1	2 \$	2,026,431	\$ 9,268.08	}	
Seasonals:												
Rate (ave)	#	Но	urs									
\$	18.00	9	1,000				CalPERS Ret.	\$	464,176			
			¢462 000				Casassala	φ	167 500			

Rate (ave)		#	Hours					
\$	18.00	9	1,000				CalPERS Ret.	\$ 464,176
			\$162,000				Seasonals	\$ 167,508
Unemployment		\$ 16,000.00	\$5,508.00				Subtotal	\$ 2,658,115
			\$167,508.00				Mgr 457	\$ 12,000.00
							Staff 457	\$ 9,268
CalPERS			Wages	Employer rate	<b>Unfunded Liability Payment</b>	<b>Total PERS Payments</b>	Medicare tax	\$ 31,812
	11.600%	Classic	\$ 1,271,682.13	\$ 147,515.13	\$ 257,000.00	\$ 404,515.13	Grand Total	\$ 2,711,195.50

\$ 754,749.11 \$ 57,360.93 \$ 2,300 \$ 59,660.93 \$ 2,026,431.24 \$ 464,176.06

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<u>Jaiai y</u>									
Salary o	nly year 1	Salary o	nly year 2	Salary only year 3					
\$	1,688,115.55	\$	1,775,689.21	\$	1,853,616.92				
<u>CalPERS</u>	<u> </u>								
CalPERS	Cost year 1	CalPERS	Cost year 2	CalPERS Cost year 3					
\$	360,538.17	\$	420,176.10	\$	464,176.06				
Increase	<u>es</u>								
Salary		\$	87,573.66	\$	77,927.72				
Pension	ı	\$	59,637.93	\$	43,999.96				
Deferred Comp									
Year 1		Year 2		Year 3					
\$	8,440.58	\$	8,878.45	\$	9,268.08				